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29 May 1967

SUBJECT: Meeting of 26 May 1967

1. Discussion of why the currently available mechanisms fail to preclude friction identified three basic problem areas:

a. For a variety of reasons ORD may not be sufficiently informed about current and prior TSD programs and may therefore unknowingly duplicate TSD work.

b. Conversely, TSD may be inadequately informed and therefore unable to identify some ORD activities as duplication.

c. Straightforward lack of agreement on what is needed.

2. There are instances in which various policies have been adopted, but the behavior of the Offices have not been consistent with the policy, and the inconsistency appears to increase with the distance from the policy makers.

3. Past experience in trying to provide a Liaison Officer was discussed and it was concluded that this type of arrangement is not very desirable.

4. Key personality problems were identified.

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5. The problem of "out of channel" requests to ORD from other Agency elements and the need for an appropriate mechanism to handle these was recognized.

6. Presuming that ORD engages primarily in research and exploratory development, especially in support of DDP, the need to identify and exploit spin-off or multi-application of the results of ORD work was recognized. This identification would be useful in dealing with budget people, etc. More systems/operations analysis activity in TSD might be useful in this regard.

7. It was agreed that the perimeters of the problem were sufficiently defined so that future sessions could proceed with the development of specific recommendations.



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